

# Yukon Convention Bureau Semi-Annual Report 2017-2018





**Submitted: November 2017** 



# Semi- Annual Report 2017-2018 Fiscal Year

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#### The Yukon Convention Bureau President's Report Semi-Annual Report

The Yukon Convention Bureau (YCB), and the Meetings, Incentives, Conferences and Events/Expos (MICE) industry in Yukon, is expecting a lower economic impact than our 2017/2018 target of \$4-5 million. Yukon's MICE economic impact for 2016 remained on point with 2015 numbers. In 2017/2018, YCB is estimating the impact will fall just short of our target, due to fewer than expected travelling delegates per conference. YCB expects that the next two fiscal years will see an increase in the MICE industry within the territory.

To maximize Yukon's presence in the current seller's market, YCB is working with our Northern partners to change the typical east/west mandates of planners and associations so that they consider the North as part of their mandated cycle. A strong seller's market results in a trend of planners considering secondary cities, alternative dates, and midscale hotels. Yukon's MICE industry offers exactly that, allowing Yukon to deliver better value for their budget. This suggests hat the current climate is an ideal time for YCB to expand the reach of our sales efforts, and to expect great returns.

Our YCB sales and marketing program has YCB maintaining a strong presence in our target markets. In the past, YCB has focused solely on markets within Canada, travelling in market to Vancouver, Toronto, and Ottawa throughout the year. This allows our tourism industry partners a number of opportunities to join YCB in these endeavors. However, given industry trends, current U.S. dollar value, and sales opportunities/partnerships provided by Business Events Canada (BEC), YCB is expanding beyond Canada. The costs and travel time varies greatly for these events, allowing both large and small tourism partners to see a worthwhile ROI for these activities. YCB continues to encourage industry partnership for these events, effectively lowering the overall cost for each partner and increasing the presence of Yukon in the North American MICE market.

Along with our members and partners, YCB continues to utilize Government of Yukon funding programs to offset the costs of selling and marketing Yukon for MICE. These programs could be further accessed by YCB by increasing our revenues. Despite a currently healthy financial standing and strong industry support, YCB is seeking ways to increase our non-Government of Yukon revenues, necessary to offset our Government of Yukon program contributions. YCB has begun the process to develop a five-year strategic plan, reviewing YCB's current status and looking at opportunities to strengthen our organization. It is our intent to identify realistic options and implementable solutions that will benefit our organization, members, and the Yukon economy as a whole.

The Yukon Convention Bureau is continuing to position the Yukon as a viable destination for meetings, incentive travel, conferences and events. YCB will ensure that its dollars are spent effectively, generating a significant return on investment for the organization as well as its contributors, partners, and members. Compared to our Canadian destination-marketing counterparts, Yukon is a large player on a small budget. One of our biggest opportunities is to partner together, to maximize our impact and ensure Yukon continues to be recognized as an attractive, accessible, and affordable destination for all tourism sectors.

Meredith Kenzie Yukon Convention Bureau President November 2017



### Membership 2017-2018

Aasman Brand Communications Inc. Air North - Yukon's Airline Alaska Campground Owners Association Alpine Bakery Antoinette's Restaurant Arts Underground Aspen Breeze B&B Association Franco-Yukonnaise Atlin Mountain Inn & Kirkwood Cottages Bean North Coffee Roasting Company Ltd. Bed & Breakfast Association of the Yukon Beez Kneez Bakpakers Hostel Best Western/High Country/Edgewater/Yukon Convention Centre **Brewery Bay Chalet** Burnt Toast Cafe Cafe Balzam Canada Games Centre Care of City of Whitehorse **Canadream Campers** Caribou Crossing **Cathers Wilderness Adventures** City of Whitehorse CKRW - The Rush co-space Dalton Trail Lodge Dave's Trophy Express Dawson City Arts Society Days Inn Whitehorse DRIVING FORCE Rentals/Leasing/Sales Edgewater Hotel EventCare Fairbanks Convention & Visitors Bureau Hunter Gatherer / Cork & Bull Husky Bus Transportation & Tours Inc Integraphics Jarvis Street Saloon **Kellett Communications** Klondike Rib and Salmon Barbecue Klondike Travel - Associates for Flight Centre Klondike Visitors Association Krista Prochzka Management Consulting Kwanlin Dun Cultural Centre Leaf Solutions Lumel Studios Mac's Fireweed MacBride Museum Marsh Lake Tents and Events Midnight Sun Gallery & Gifts



Mountain View Golf Course North End Gallery Northern Lights Resort & Spa NorthwesTel Old Log Church Outcrop Yukon Ltd. Paradise Alley Patti Balsillie Management Consulting **PR Services** Skky Hotel Sky High Valley Ranches Ltd Sport Yukon Standard Bus Contracting Ltd. Taku Sports Group Tatshenshini Expediting Ltd. **Teslin Tlingit Heritage Centre** The Chocolate Claim The Downtown Hotel - Dawson City The Wheelhouse Restaurant **TIA Yukon** Tintina Air Up North Adventures Village of Haines Junction Village of Mayo Waterfront Station Business Centre Westmark Dawson Hotel Westmark Whitehorse Hotel What's Up Yukon White Pass and Yukon Route Whitehorse Chamber of Commerce Wilderness Tourism Association of Yukon YTG - Tourism & Culture Yukon Artists at Work Yukon Arts Centre Yukon Beringia Interpretive Centre Yukon Brewing Company Yukon Chamber of Commerce Yukon College Yukon Event Rentals Yukon First Nation Tourism Association Yukon Inn Yukon Quest International Sled Dog Race Yukon Sourdough Rendezvous Society Yukon Transportation Museum Yukon Wildlife Preserve

#### 8 Exchange Memberships with other industry organizations **Total of 93 members**



### Trade Shows/ Events Attended by Yukon Convention Bureau April 2017 – October 2017

| MARKETPLACE            | DATE       | CITY          | TYPE*                   |  |  |
|------------------------|------------|---------------|-------------------------|--|--|
| Business Events Canada | June 7th   | Seattle, WA   | Association/<br>Corp    |  |  |
| MPI Gala               | June 13    | Vancouver, BC | Association<br>Corp/Gov |  |  |
| Incentive Works        | Aug 22- 24 | Toronto, ON   | Association<br>Corp/Gov |  |  |
| IMEX                   | Oct 10-13  | Las Vegas, NV | Association<br>Corp/Gov |  |  |







FAM Tours/Site Visits Conducted through the Yukon Convention Bureau April 2017 – October 2017

| TOUR                              | DATE             | CITY   | # OF GUESTS |  |
|-----------------------------------|------------------|--|-------------|--|
| Association/<br>FAM               | July 16-18, 2017 | Whitehorse, YT                                     | 2           |  |
| Corporate/<br>Association/<br>FAM | Aug 12-5, 2017   | Whitehorse, YT                                     | 1           |  |
| Corporate/<br>Association/<br>FAM | Sep 11-16, 2017  | Southern Lakes,<br>Dawson City &<br>Whitehorse, YT | 5           |  |
| Corporate/<br>Association/<br>FAM | Oct 19, 2017     | Whitehorse, YT                                     | 2           |  |





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## Semi- Annual Report 2017-2018 Economic Impact – YCB & Industry Overview

| YCB Bid | Conference Name   | Date            | #    | Economic<br>Impact |
|---------|---|-----------------|------|--------------------|
|         | Annual Spring Alaskan/Canadian Yukon River<br>Panel Meeting         | April 1-5       | 50   | 78,000             |
|         | Canada Post   | April 19-20     | 20   | 18,000             |
|         | Environment and Climate Change Canada                               | April 21-22     | 100  | 88,000             |
|         | uOttawa Certificate Study Tour                                      | April 26-28     | 30   | 33,000             |
|         | Travel Channel  | May 6-15        | 13   | 32,000             |
|         | Dawson City Gold Show   | May 19-20       | 225  | 198,000            |
|         | Canadian College and University Environmental<br>Network Conference | May 24          | 45   | 29,000             |
|         | Shriners  | May 24-28       | 200  | 311,000            |
|         | CMPA-ACPM Regional Conference                                       | May 30          | 20   | 13,000             |
|         | CAAT Flight Tour  | June 1-6        | 24   | 37,000             |
|         | Canadian Ditchley Foundation Conference                             | June 8-11       | 60   | 80,000             |
|         | Board of Directors Meeting – Canadian<br>Chamber of Commerce        | June 10-13      | 50   | 66,000             |
|         | CALJ Conference   | June 12-13      | 150  | 132,000            |
|         | Canadian Council of Fisheries and Aquaculture Ministers             | June 26-28      | 65   | 72,000             |
|         | 19th Workshop on the Hydraulics of Ice<br>Covered Rivers            | July 10-14      | 70   | 109,000            |
|         | Diplomatic Engagement   | Sept 18         | 20   | 11,000             |
|         | Commercial Vehicle Safety Alliance                                  | Sept 18-21      | 250  | 332,000            |
|         | 3rd Annual Pathways Gathering                                       | Sept 25-27      | 120  | 132,000            |
|         | Ride for Dad  | Oct 12-16       | 100  | 142,000            |
|         | Aboriginal Sport Circle Summit                                      | October 13 - 15 | 75   | 83,000             |
|         | Renewables in Remote Communities<br>Conference                      | October 23 - 26 | 200  | 266,000            |
|         | Est. Economic Impact of all events with YCB<br>Members              |                 | 1887 | 2,262,000          |



Experience the Rush

### 2017-2018 Semi -Annual Report Bid Status

#### Bids Won:

| Ride for Dad - National Summit                              | October 12 - 14, 2017   |
|---|-------------------------|
| Canadian Association of Physical Medicine & Rehabilitation  |                         |
| Conference  | May 28 - June 2, 2018   |
| Polar Tourism Conference                                    | June 22 - 28, 2018      |
| Canadian Association of Principles Conference               | April 29 - May 3, 2019  |
| Thermal Insulation Association of Canada                    | (August 2020)           |
| Board of Canadian Registered Safety Professional            | June 7 - 13, 2018       |
| Canadian Association of Statutory Human Rights Agencies     | Jun-18                  |
| Canadian Public Procurement Council                         | September 16 - 19, 2018 |
| Aboriginal Law Conference                                   | June 7-9, 2018          |
| World Gold Panning Championships                            | Year: 2021              |
| Bids Lost:  |                         |
| Canadian Association of Supportive Employment               | June 2019 or 2020       |
| Canadian Association of Labour Media Annual Conference      | May/June 2018           |
| Canadian Homebuilders' Association - National Conference    | April/May 2019          |
| International Meeting on Indigenous Child Health            | March 1, 2019           |
| Lifelong Learning in Paediatrics - Fall Meeting             | October 25 - 27, 2019   |
| Aboriginal Tourism Association of Canada                    | November 4 - 6, 2018    |
| Bids Pending:   |                         |
| Travel Gay Canada Conference                                | 2020                    |
| Federation of Law Society of Canada Fall AGM                | October 15 - 21, 2018   |
| Canadian Chamber of Commerce - AGM                          | 01-Jun-21               |
| Canadian Construction Association - Fall Board Meeting      | September/October 2019  |
| Skills Canada   | September 19 - 22, 2018 |
| Association of Canadian General Council                     | May 31 - June 2, 2018   |
| Heritage Canada The National Trust's (HCNT) Annual National |                         |

September 26 - 29, October 3 - 6 or 17 - 20, 2019

Total in 2016/2017 so far: 10 - Bids Won 7 - Still Pending 6- Lost

Conference



Major Supporters

The YCB membership support provides a variety of financial and in-kind sponsorship for our annual marketing endeavours. These partnerships strengthen Yukon's brand, encouraging organizations to consider Yukon as a conference destination. Thank you to every company and organization below for their continued support.

Private Sector / Not for profit:

Air North – Yukon's Airline: flight passes for sales & marketing purposes

Driving Force: use of vehicle for FAM tours, site inspections and local sales calls

**Westmark Whitehorse Hotel and Conference Centre**: complimentary rooms for FAM groups, use of meeting rooms for YCB meetings and events, complimentary catering for FAM group

**High Country Inn / Best Western Gold Rush Inn**: complimentary rooms for FAM groups, use of meeting rooms for YCB meetings and events, complimentary catering for FAM group

Kwanlin Dun Cultural Centre: sponsorship of Bravo awards

Lumel Glass Blowing Studios: 20% discount on personalized YCB gifting for sales calls & events

Yukon Artist's at Work: co ordination of FAM art taster & complimentary room rental for FAM's

Transportation Museum: complimentary room rental for FAM tours

Leaf Solutions: sponsor for Bravo Awards

Government Sponsors:

Yukon Government, Department of Tourism & Culture: Core funding and assistance with Sales & Marketing activities

City of Whitehorse: Contribution to Core Funding

Beringia Interpretive Centre: complimentary room rental for FAM tours

Also, thank you to those members who have generously provided us with door prizes and gifting for YCB events throughout the year.



## Sport Tourism Marketing

#### **Market Description:**

Sport Tourism is defined as: any activity in which people are attracted to a particular location as a sport event participant, an event spectator, or to attend sport attractions or business meetings. YCB is no longer the lead agency for Sport Tourism but continues to support Sport Yukon's activities to position Yukon as a desirable sport event destination.

#### General Strategy for YCB within this sector:

These are areas in which the Yukon Convention Bureau will continue to participate in the sport travel sector.

- Providing information regarding air access
- Booking hotel room blocks
- Connecting organizers with local event suppliers
- Carrying out the usual assistance to planners of sports meetings (as opposed to sports events).

The Yukon Convention Bureau may consider additional future involvement in sport tourism providing its Board of Directors and YTG deem sport tourism should be re-implemented into the YCB mandate and the addition of funding adequate to cover the staffing and marketing costs.



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### CONCLUSION

The Yukon Convention Bureau is a member-driven, industry-led destination marketing organization (DMO), tasked with positioning the Yukon as a favorable destination for meetings and events in the following sectors: association, government and incentive travel.

With the continuing development of Yukon as a destination for MICE, 2013 saw a record high year. Yukon MICE has been steadily growing over the past five years.

In addition, it should also be noted, YCB has not been the lead for sports events since 2009, which added a significant increase to the economic impact number in the years prior to 2009.

The economic impact of MICE to and within the Yukon is significant:

|                      | 2011       | 2012      | *2013     | 2014       | 2015      | 2016      |
|----------------------|------------|-----------|-----------|------------|-----------|-----------|
| Economic Impact**    | 3,219,392! | 4,713,800 | 5,102,895 | 4,458, 835 | 4,430,539 | 4,217,392 |
| Numbers of Meetings  | 25         | 25        | 26        | 23         | 27        | 25        |
| Total Delegate Count | 4231       | 3940      | 4385      | 3931       | 3605      | 3360      |
| Average # of         | 169        | 157.6     | 168       | 170        | 133       | 134       |
| Delegates            |            |           |           |            |           |           |
| Average # of Nights  | 3.7        | 4.9       | 3.3       | 3.4        | 4.7       | 4.0       |
| Average Daily        | 205.65     | 244.16    | *352.64   | 333.61     | 261.50    | 313.79    |
| Spending             |            |           |           |            |           |           |

#### Year on Year Comparison:

\* 2013 number are reflective of an updated Economic Impact Calculator for the 2013 figures.

\*\* Economic Impact is net – total spending is reduced by approximately 50%, which represents economic leakage. ! 2008 was the last year YCB was responsible for the Sport sector, accounting for an Economic Impact of over \$750,000 in 2010, \$320,000 in 2011.

### **CONCLUSION** continued

For the fiscal year 2017-2018, the Yukon Convention Bureau continues to promote Yukon as a unique meeting and event destination. Following our current Sales & Marketing Plans and Communications Plan, YCB ensures that its dollars are spent effectively, to maximize the return on investment for the organization as well as its members.

The Yukon Convention Bureau's focus is in the following geographic markets: Ottawa is a prime target market since it is the base for the large majority of national associations. Toronto is also a potential source for corporate business and incentive travel and will rank as a secondary market. Our tertiary market is western Canada with particular emphasis on our Vancouver. As mentioned earlier, the YCB board decided to partner with N.W.T, and explore options south of the boarder. Trade shows and industry events have been carefully selected based on the greatest opportunity for return on investment and on evaluation of recent show performance. The Canadian Society of Association Executives (CSAE) has proven to be the YCB's main source for leads. CSAE's Annual Ottawa Chapter Tête-à-Tête conference and Ontario hosted Annual National Conferences attract on average over 600 association executive directors and association event planners each year. Member buy-in and feedback are encouraged. In addition, YCB will continue to explore non-traditional partnerships, which will expose its members to new marketing opportunities. YCB continues to work with BEC and other Canadian Destinations to consider potential options for possible U.S. markets. YCB will monitor the return for events, to determine if further investment in the US is warranted.

YCB will target meetings from 50 to 450, occasionally hosting larger events when a quality product can be delivered. Meeting organizers will be encouraged to plan their event for spring and fall shoulder seasons, when hotels may be under-utilized and avoiding the peak tourist months of July and August.

The Yukon Convention Bureau's wide variety of pre and post convention opportunities enhances both sales mission presentations and our comprehensive bid packages. In addition, conference add-ons encourage delegates to extend their stay in Yukon – a benefit to the entire MC&IT service sector.

The national MICE industry continues to see its planners and delegate's focus on costs and affordability. Economic uncertainties have a strong impact on the MICE sector, when groups and planners secure their future destinations. Yet, since 2009 we have seen a consistent number of no less than \$3.2 million in economic impact. YCB will continue implementing its current marketing plan, taking into account economic conditions and trends. With, increased in market sales activities and using a cost comparison analysis of Whitehorse to other city destinations, the forecast for the 2017/2018 is expected to come in just below our \$4-5 million annual target. YCB looks forward to rounding out another successful fiscal year in 2018, in selling & marketing the Yukon as a unique and affordable destination for meetings, incentives, conferences & events.